



Governance Scrutiny Group

Thursday, 5 February 2026

Risk Management Progress Report

Report of the Director – Finance and Corporate Services

1. Purpose of report

- 1.1. This report provides an update on risk activity since the last meeting on 25 September 2025. It provides a summary of risks in the Council's Risk Register that have changed, been removed, or new risks that have been identified as a result of management review throughout the period.
- 1.2. The contents of this report have not been considered by any other committee.

2. Recommendation

It is RECOMMENDED that Governance Scrutiny Group:

- a) scrutinises the changes made to the Council's Risk Register during this period
- b) considers and makes recommendations on risks that have red alert status.

3. Reasons for Recommendation

- 3.1. To provide Governance Scrutiny Group the opportunity to discuss risk activity and make recommendations on risk management, mitigation and financial impacts.

4. Supporting Information

Risk Management Activity

- 4.1. Since the last meeting of this Group, the Council's Risk Management Group (RMG) met on 13 January 2026, in order to review risks on the register and to make recommendations.

4.2. Risk Management Audit

A risk management audit was carried out in June/July 2022 by BDO, our Internal Auditors. Risk Management level of assurance was given a Substantial rating for both Design and Operational Effectiveness.

4.3. Risk Management Training

Risk Management Training has been arranged for Councillors prior to this meeting.

4.4. Risk Management Strategy

The Risk Management Strategy has been updated and is on the agenda for this meeting. There are no major changes as there is currently no new legislation or best practice to incorporate.

- 4.5. There are currently 36 corporate risks and 21 operational risks (the same as the previous report) on the risk register. In addition, there are 3 opportunity risks (the same as the previous report). The number of risks within the registers will fluctuate as active risk management is undertaken. Challenges facing local government and the proactive work of managers to identify risks as they emerge locally will continue to influence new risks added to the register and demonstrates the Council's aim to be proactive to mitigate risk as soon as possible after identification. The risk relating to the Gamston Supplementary Planning Document (CRR_DEG12) has not changed, however it must be noted that there is a potential impact as a result of the Cabinet decision to pause the current SPD approval process in response to comments made to the public consultation, whilst more detailed information is requested on highways, especially the connectivity of the site to and across the A52.
- 4.6. Appendix A presents the Council's existing Risk Register containing corporate, operational risks and opportunity risks. There are no new risks and three have been removed since the last meeting. Risks that have decreased or increased risk ratings are summarised below:

Risks Increased

- **CRR_DEG01 Five-year housing supply** - Inability to demonstrate a five-year supply of deliverable housing sites against the housing target potentially leading to a lack of new homes for potential residents, and an increased possibility of further development on unallocated sites. The likelihood increased from 2 to 3 due to land supply falling to 5.2 years.
- **CRR_NS22 Asylum Relocation schemes** - Failure to deliver the national relocation schemes (Asylum, Homes for Ukraine (HFU), Afghan Relocation Programme) in accordance with national guidance as a result of insufficient temporary or permanent accommodation which could lead to failures to support vulnerable refugees and result in poor publicity for the Council. The impact has increased from 2 to 3 due to RBC receiving high numbers of notifications from Serco in respect of potential HMOs as a result of the asylum dispersal scheme.

Risks reduced

- **CRR_FCS21 Inflation – Potential inflationary pressure due to changes in the economic environment leading to increased costs and volatility over prediction for the budget.** Likelihood has been reduced from 3 to 2 as inflation has been falling and we manage the impact through the MTFS.
- **CRR_NS23 Carbon Management Plan - Failure to deliver the Carbon Management Plan as a result of inadequate resourcing and prioritisation leading to the Council potentially missing its 2030 Carbon Neutral target.** Significant Carbon reduction progress has been made against the action plan with the most recent being the purchase of land for offsetting which will make a significant contribution to our 2030 target.
- **CRR_NS35 CCTV Cameras – potential non-compliance with ICO requirements as a result of loss of experienced resource leading to a potential reputational and legal impact on the Council.** The likelihood has decreased from 3 to 2 as a result of a CCTV register has been set-up, more modern equipment is being acquired, and working towards relevant policy and legislation.

Risks removed

- **CRR_FCS22 Central Government funding – Uncertainty around Government funding with a one-year financial settlement and delays to Government reforms leading to certainty over the budget for one year only impeding longer term planning.** This is no longer a high risk as a 3-year settlement is in place and funding reform has been released to apply from 2026/27.

5. Risks and Uncertainties

- 5.1. If risks within the Risk Register did not have the correct level of mitigation, there would be a heightened threat if a risk occurred. Arrangements are in place to reduce risk by implementation of the Risk Management Strategy.

6. Implications

6.1. Financial Implications

The Governance Scrutiny Group and Risk Management Group ensure that the financial risks of the Council are managed. Mitigation measures to reduce risk can have financial implications particularly with the utilisation of reserves.

6.2. Legal Implications

There are no direct legal implications arising from this report, however, the processes in place in the Council's Risk Management Strategy provide for the effective reporting and management of risk.

6.3. Equalities Implications

The Governance Scrutiny Group and Risk Management Group ensure that equalities implications are contained within this register.

6.4. Section 17 of the Crime and Disorder Act 1998 Implications

The Governance Scrutiny Group and Risk Management Group ensure that the section 17 implications are contained within this register.

6.5. Bio Diversity Net Gain

The Governance Scrutiny Group and Risk Management Group ensure that the Bio Diversity Net Gain implications are contained within this register.

7. Link to Corporate Priorities

The Environment	Maintaining an accurate and up-to-date Corporate Risk Register assists the Council in delivering its Corporate Priorities.
Quality of Life	
Efficient Services	
Sustainable Growth	

8. Recommendations

It is RECOMMENDED that Governance Scrutiny Group:

- a) scrutinises the changes made to the Council's Risk Register during this period
- b) considers and makes recommendations on risks that have red alert status.

For more information contact:	Peter Linfield Director - Finance and Corporate Services Tel: 0115 9148439 plinfield@rushcliffe.gov.uk
Background papers available for Inspection:	There are no additional papers
List of appendices:	Appendix A – Risk Register – Corporate, Operational and Opportunity Risk